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DIRECTOR OF CENTRAL INTELLIGENCE
Science and Technology Advisory Panel

30 SEP 1980

MEMORANDUM FOR: Deputy Director for National Foreign Assessment
FROM: [REDACTED]
Chairman, Science and Technology Advisory Panel
SUBJECT: Issues for Briefing Presidential Candidate

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1. When you met with the DCI's Science and Technology Advisory Panel in June 1980, you requested that they consider issues for briefing the Presidential candidates in the fall. Two members of the DCI's S&T Advisory Panel (STAP)- [REDACTED]

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[REDACTED] and the STAP Secretariat met on 15 August to consider these issues. A listing of the points made in the discussion is attached.

2. The attached listing is divided into three major categories--briefing topics, some possible methods of presenting the briefings and keying both the topics and the method of presentation to the individual candidate. The points are presented in an abbreviated form and are not intended to be a detailed discussion. If you would like any follow up to the discussion or need any additional information, please contact [REDACTED]

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Attachment:
As stated

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SUBJECT: Issues for Briefing Presidential Candidate

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OSWR/STIC/STAP

(29 September 1980)

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STAP Candidate Briefing Paper
Initial Talking Points

Discussion divided into three phases

1. Topics
2. Presentation
3. Personalities

Briefings will have to vary depending on background and personality of the individual being briefed.

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Topics

What is intelligence, how its obtained and what are the limitations?

What is the current status of the Intelligence Process?

What does the effort consist of and what needs to be protected.

What can intelligence do for the candidate and what are its limitations - No Net Assessments; cannot predict events well.

How do you control the Intelligence Community and how does it work? What strings does he have to pull to make the system work for him.

The collection environment is changing; losing ground stations; jamming; an increased need for non-military intelligence (economic warfare, food, etc); Satellite vulnerability;

How can the efficiency of the Intelligence Community be improved?

How does the Intelligence Community fit on the administration team?

The role of the DCI, DDCI, D/NFAC & DDO and the non-political role of professional intelligence officers.

The explosive developments in information sciences, data processing and communications are going to have a profound effect on the collection and analyses of intelligence.

Capability of realtime overhead reconnaissance and the relationship between tactical and strategic uses.

Crises, their management and the search for new mechanisms to handle them.

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Intelligence Community Budget

Congressional Relations with the Agency. What do the committees know. What information is passed and to whom on Capitol Hill, especially regarding oversight and accountability.

What is the status of current litigation regarding intelligence?

Aviation Week article and compromises.

What are the immediate problems that the new president must face?

Ideas on the intentions of the Soviets and examples.

Covert Action issues, if any.

The use of Satellites for intelligence and their vulnerability.

The Soviet Space Program, especially the anti-satellite program.

The need for improved HUMINT regarding political-economic areas, especially in the denied areas.

A case study showing how the IC supports negotiations. Examples could include SALT II, the Middle East, or trade negotiations.

SALT II and the Soviet View of China.

Test Ban Treaty.

Energy forecasts.

Worldwide food situation and the necessity to develop a coherent policy.

Technology Transfer (legal and illegal) and how it might affect U.S. business. The candidates undoubtedly will be sensitive to the needs of American business abroad.

BW/CW flaps.

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Foreign models of the American way of thinking.

What are other countries saying about the candidates (this is touchy because of possible charges of managing the information). Compare public vs. private statements of foreign leaders concerning the candidates.

What are other countries (especially the Soviets) likely to do to help or hurt a candidate.

If the Republicans win, how might the Soviets try to take advantage of the transition period?

Some points to be made:

- 1) The Intelligence Community tries to be responsive to the President and needs feedback.
- 2) Waffle wording in reports is not for evil purposes but reflects the uncertainty of the data. Predicting the behavior of complex social systems.
- 3) The Intelligence Community, when operating at its best, will say if they don't have the information.

Presentation Format

Before election--topical briefings.

After Election--can include other things.

Give menu of things to be covered and let candidate choose.

Will Anderson get same briefing as Reagan?

It is essential that the Intelligence Community be sensitive to the needs of the policy makers--don't lecture the candidate on a subject that he feels he knows.

Reagan often uses industrial analogs in describing things. Industrial analogies might be useful in presenting things to him.

Reagan has had a set of experiences; what group behaviors are natural and understandable to him and which

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are not. Relate to his experience as governor where possible.

Bush--the three areas he was closest to were the U.N., China, and Intelligence. It might be useful to check with the people who dealt with him on these subjects to get a feel for his likes, dislikes, perceptiveness, and accuracy.

Videotape dry runs of the briefings and let the candidate make them available to cleared members of his staff if he wants. This might reduce the Agency's briefing load. The tapes could be edited as necessary to remove sensitive material.

Personalities

Who should be briefed?

Assess strengths and weaknesses of candidate and key briefings to those.

Give sensitivity to new candidate: hiring DCI first thing; give him dimensions of the job so he knows who to hire.

What will be the role of George Bush in a Reagan administration? Will he be responsible for intelligence? What kind of superstructure can you erect on Bush's foundation?

Look at probable advisors background to help get an idea of what to cover.

There are problems with this exercise before the election.

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